

THE BOARDROOM

OFFICIAL PUBLICATION FOR THE ASSOCIATION OF PRIVATE CLUB DIRECTORS

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January 7, 2014

Tom Tempel, President
Country Club of Crystal Coast
152 Oakleaf Drive
Pine Knoll Shores, NC 28512

Dear Mr. Tempel,

It's with great pleasure we inform you that you have been named as one of *BoardRoom magazine's Top 22 Private Club Presidents for 2014*.

BoardRoom magazine is the official publication of the *Association of Private Club Directors (APCD)* and the *Distinguished Clubs of the World*. As you are aware, BoardRoom's mandate is to "educate and inform" with a tight focus on raising issues and solving problems, particularly for board members, COOs and general managers.

We know private club board presidents play a huge role in professional operations of their clubs. It's a real credit to you, as a volunteer, who has worked diligently with your board of directors and general manager spearheading informed, but not emotional decisions.

This award, now in its seventh year, has attracted board president nominations from clubs and other nominators around the world. This suggests to us that recognition of the best club presidents in the world is long overdue. That's the reason why BoardRoom magazine has initiated this award.

You, as the board president, exemplify the focus on the leadership responsibilities, the accountability and the management of the board providing a healthy respect for the club's macromanagement.

We understand the importance of you as president, working effectively and efficiently with your volunteer board and the dedication that's required from everyone with whom you work.

This award isn't to be treated lightly. Systems alone do not insure a good board.

Key elements include: commitment, competence, diversity, collective decision making, openness, transparency, effective communication with the management and the membership; fiscal responsibility, development and establishment of the club's mission, vision and policy direction, especially through establishment of a strategic plan.

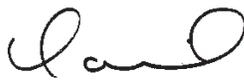
A successful board president draws upon the expertise of other board members, the club's institutional memory and stewardship of the club's resources. As well the board president provides new board members and future board presidents with information they need to perform effectively. The responsibility for developing and implementing an effective board orientation is shared by the club's president and general manager/COO, and additionally through the use of resources such as BoardRoom magazine.

We join with others in honoring you as one of the *Top 22 Private Club Presidents* and offer our heartfelt congratulation.

Sincerely,



John Fornaro
publisher



Dave White
editor/co-publisher



Heather Arias de Cordoba
associate editor/co-publisher

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